Auburn leaders from across the university have worked tirelessly to respond to the COVID-19 pandemic and plan for the challenges ahead. The result of these efforts is *A Healthier U*, a strategic approach for returning to campus that is designed to foster a safe and healthy environment.

More detailed information can be found in the *A Healthier U Academics* and *Student Life* re-entry plans.
“A Healthier U promotes the health of our campus while minimizing the risk of transmitting COVID-19. It’s an all-in approach for every member of the Auburn Family that recognizes we must be unified and fully committed to new safety protocols.”

JAY GOGUE, AUBURN PRESIDENT
A HEALTHIER U: COMMITMENT IS CONTAGIOUS

To create this comprehensive path forward, President Gogue set forth three principles to guide every Auburn response to the coronavirus:

1. Prioritize the safety and well-being of our students, faculty and staff
2. Ensure the Auburn mission of instruction, research and outreach continues
3. Follow and practice shared governance
The pandemic has changed the way we live, and it has taught us in myriad ways the importance of flexibility and responsiveness. As we plan our return to campus, here are a few important things to remember:

• **This plan will evolve.** While this represents our best planning today, we live in a time of great uncertainty. We continue to adhere to the most current information from public health officials and will be informed by our experiences as students, faculty and staff begin their return to campus.

• **The new health and safety measures are essential steps we must take together.** While new protocols may be cumbersome, they are designed to help you and those around you stay well.

By assuming personal responsibility, we are preserving the health of the entire campus and moving closer to an uninterrupted fall semester.

Our campus community has demonstrated a tremendous ability to reimagine ways of teaching, learning and working. The ingenuity and commitment displayed by our students, faculty and staff over the past several months has been nothing short of remarkable, and it reinforces our confidence that Auburn will emerge from the pandemic stronger.
The university’s planning process is guided by recommendations from the **Centers for Disease Control and Prevention** and the **Alabama Department of Public Health**. In many instances, Auburn policies go beyond this guidance with the goal of preserving and protecting campus health. To achieve this, we set four priorities:

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<tr>
<td>Implement a comprehensive process to monitor and safeguard campus health</td>
<td>Strengthen the Auburn student experience in and out of the classroom</td>
<td>Support the campus community as they navigate a new normal</td>
<td>Provide needed resources, clear communications and a plan for the future</td>
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“A dedicated team has worked nonstop the past few months to prepare campus. The best Auburn experience is shared when we are together on campus, but we need everyone’s commitment and cooperation to start and finish the school year strong.”

FRED KAM, MEDICAL DIRECTOR, AUBURN UNIVERSITY MEDICAL CLINIC

A HEALTHIER U
Require Basic Health Protocols for the Entire Campus

Every student, faculty and staff member has a role in safeguarding campus health. By adhering to the safety protocols outlined in the A Healthier U plan, we can lower the risk of transmitting or contracting COVID-19.

- **Face coverings are required** inside all university buildings and strongly encouraged in outdoor areas where physical distancing is not feasible.

- Appropriate **physical distancing** should be maintained everywhere on campus.

- Everyone is expected to practice **good health etiquette** by washing hands frequently, covering coughs and sneezes and staying home if unwell.
Self-Screen and Monitor Campus Health Using GuideSafe

Auburn will provide a Healthcheck survey designed to support active health and wellness tracking across campus. The survey is a feature of the GuideSafe™ platform. Healthcheck is a COVID-19 assessment tool that allows individuals to report health status, symptoms and exposure. Students will complete a short screener each day to be cleared to enter campus. Those who report specific conditions will be instructed to contact the Medical Clinic for evaluation and possible testing. The GuideSafe™ platform will be a vital preventive measure for the entire Auburn community.
Test Students for COVID-19 to Assess Campus Health

Students are required to initiate testing for COVID-19 two weeks prior to returning to campus. The information gained will inform campus and community health strategies to help contain the virus and ensure a successful fall semester.

- Testing is provided by GuideSafe Testing, a state-funded initiative led by the Alabama Department of Public Health and the University of Alabama at Birmingham.

- Students will be tested at one of multiple locations throughout the state or mailed an at-home testing kit. Testing is free. Each student will receive instructions via email.

- Students may choose to be tested at an alternative location, but those testing costs are not covered.

- Find more information about student testing on the A Healthier U site, by calling 334-844-6000 or emailing ahealthieru@auburn.edu.
This year, we unite on the Plains to face our toughest rival yet. Together, we can make 2020 the strongest comeback in Auburn history.
Monitor and Safeguard Campus Health Through the Auburn University Medical Clinic

A dedicated facility for students, faculty and staff, the Auburn University Medical Clinic plays an essential role in campus health. As a branch of East Alabama Medical Center, AUMC is uniquely tuned in to regional health and closely monitors the COVID-19 situation on campus.
Provide Students, Faculty and Staff Tools to Protect Their Health

Each student registered for a face-to-face class this fall and all faculty and staff members will receive a wellness kit containing items essential for protecting and monitoring their health.

- A reusable face covering, hand sanitizer and a digital thermometer are included.
- Additional wellness kits and the items included may be purchased at the bookstore.
As our university prepares for the return of students, faculty and staff this fall, we remain committed to upholding new health and safety measures. It is everyone’s responsibility to take the necessary precautions to help slow the spread of COVID-19.
Strategically Modify the Fall 2020 Academic Calendar

To support the health, safety and well-being of the campus and broader community and in anticipation of a possible resurgence of COVID-19 in mid- to late fall, faculty and students are not required to return to campus after Thanksgiving. Specific changes to the fall academic calendar include:

- Fall break and the first two days of Thanksgiving break are replaced with class days.
- Total instructional days are reduced from 72 to 71, allowing all instruction to conclude before Thanksgiving.
- Final exams will be administered remotely.
- Fall commencement is scheduled for Dec. 12, contingent on existing health and safety guidelines.
Maintain Academic Excellence by Providing Four Instructional Methods

For fall semester, Auburn will employ four general instructional methods:

1. **Face-to-Face**: Courses are conducted in person.
2. **Online**: Courses are conducted entirely online.
3. **Blended**: Some instructional activities are conducted in-person while other instructional activities are conducted online.
4. **HyFlex**: Courses are conducted face-to-face but available online simultaneously.

- Faculty will determine which instructional methods best align with the learning outcomes of their courses.
- Students can search courses by instructional method and adjust their fall schedules, if desired and seats are available.
Enhance Safety in Student Spaces

Campus facilities are being assessed individually to ensure proper health and safety updates are made.

- Occupancy capacities in all classrooms, laboratories, libraries and gathering spaces have been reduced by 50 percent.

- Enhanced cleaning procedures are in place, with classrooms disinfected daily. Single-use cleaning products are available in classrooms, dining spaces and other high-traffic areas.

- Best practices to enhance building air quality are being implemented, including increasing outside air intake, increasing air changes throughout the day and using high-efficiency air filters where possible.
Changes to Transportation Services

Ensure a Safe Ride

With a focus on safety and accessibility, campus transportation services have enacted the following guidelines:

- All transportation services should be used for essential trips only. To ensure physical distancing, some services will have limited seating.
- Passengers must wear a face mask and provide their results from STAY SAFE TOGETHER™ before utilizing university transportation.
- Passengers are encouraged to take an earlier or later bus to and from campus to avoid overcrowding during peak times.
- Main office and waiting areas will be restructured to ensure appropriate physical distancing.
Ensure On-Campus Housing is Safe

A staged return of students into campus housing is planned to de-densify activities ahead of the first day of classes.

+ The **move-in process** has been streamlined, and a new curbside check-in allows for greater physical distancing.

+ Furniture in common areas has been reconfigured to promote physical distancing. Enhanced and increased cleaning procedures will be used in common areas, and cleaning supplies will be available in area offices.

+ A block of on-campus isolation rooms is reserved for students who test positive for COVID-19 and need to isolate.
Implement Changes to Dining Services to Reduce Risk

Changes to campus dining emphasize safety and convenience.

- Contactless payment will be available at all locations.
- Grubhub kiosks will be added for students to place grab-and-go orders. A variety of carry-out options, including meal kits, will be available.
- Seating capacity has been reduced by 50 percent, and new entry-exit and queuing procedures will be in place. Enhanced cleaning measures are in place and sanitizing wipes are readily available for student use.
Support the Student Experience
While Prioritizing Safety

The Auburn experience is centered around the campus community, and we are leveraging technology to keep students safe and connected.

+ Welcome Week and other student events will incorporate more outdoor and virtual events to minimize crowds and physical contact.

+ A mobile check-in process using AUinvolve for all events supports contact tracing efforts, if needed.

+ Using Virtual Student Organization resources, student organizations can continue even if groups are unable to meet in person.
Establish Guidelines and Protocols for Safe Events and Group Gatherings

In-person gatherings are an essential part of the Auburn experience, and we are committed to fostering an environment that allows for group gatherings and events in a safe and responsible way.

+ Single-day events of 50 people or fewer are allowed, provided physical distancing can be maintained. Larger events are subject to approval.

+ Attendees must wear face coverings, have their temperature taken and answer basic health screening questions upon entering. Event planners will collect information useful for contact tracing if needed.

+ Event guidelines apply to events through Oct. 10, with very few exceptions. Guidance will be reevaluated to remain aligned with the most current ADPH and CDC recommendations.
“The more committed we are to following the new standards, the faster we can get back to enjoying the activities and traditions we know and love.”

BOBBY WOODARD, SENIOR VICE PRESIDENT FOR STUDENT AFFAIRS
Continue Remote Work
Contingent upon On-Site Needs

Through Oct. 10, campus leaders are encouraged to facilitate remote work for employees whose presence is not required on-site.

- Although remote work continues, all campus facilities are open and staffed to maintain operational effectiveness.

- Some operations lend themselves to remote work more than others, so the transition back to on-site work will not be identical across units.

- Many employees whose work cannot be completed remotely continue to transition back to campus in phases and on staggered schedules to ensure safety.
Prepare Campus Work Environments for New Protocols

- Enhanced cleaning in all high-touch areas—including restrooms, kitchens, shared workspaces and common areas—that focus on disinfection and sanitation.

- In shared spaces, cubicle walls are being modified to increase safety in shared or high-traffic workspaces. Sneeze guards are being installed in reception or other high-traffic areas.

- HVAC modifications are ongoing to increase atmosphere refresh rates.

- Water fountains are being replaced with touchless bottle fill stations.

- Clear and direct signage is being installed on campus to convey expected health practices, room occupancies, entry-exit protocols and other specific guidance.
Procure Equipment and Supplies Needed to Reduce COVID-19 Spread

+ To increase efficiency, Auburn has centralized the purchasing and procurement of all personal protective equipment (PPE) and cleaning supplies.

+ One reusable face covering will be provided for students, faculty and staff.

+ Face coverings, sanitizer, thermometers and disinfectant wipes will be available for purchase at the bookstore.
Scientific advancements are in demand, and Auburn research leads to breakthroughs that keep us healthy and secure. Because of the key role research plays in pandemic recovery, we have taken steps to ensure Auburn continues to deliver solutions.

Remote work is encouraged when appropriate, and investigators are leveraging technology to safeguard their own health as well as that of their participants and fellow researchers.

Guidelines for animal research are in place, ensuring care and science continue.

The Institutional Biosafety Committee is developing guidance on conducting research on the novel coronavirus.

Additional safety protocols are in place in all Auburn laboratories.
Auburn will be on the forefront of implementing new safety and health policies as the situation evolves. We must be open to change and ready to respond at any moment.
Share the Latest Information through Consistent and Clear Communications

Campus and community resources will be available on the [A Healthier U website](#), including answers to frequently asked questions, signage request forms, downloadable communication assets and links to additional information.

**TAKING THE STAIRS?**

Practice physical distancing
Maintain at least 6 feet distance
8 stairs is approximately 6 feet
Use of a face covering is required
Accommodate Employees through a Variety of Leave Options

The far-reaching effects of the coronavirus have impacted daily life for everyone, and some have experienced circumstances that require special attention.

+ Auburn Human Resources continues to accommodate employee needs by leveraging new and existing leave policies, including Emergency Paid Sick Leave, Emergency COVID-19 Administrative Leave and FMLA+.

+ Supervisors should consult the supervisors guidance materials from Human Resources about how to handle COVID-19 situations that may arise.

+ The Auburn Medical Clinic is dedicated for students, faculty and staff. Anyone with COVID-19 symptoms should not come to campus but immediately call 334-844-9825 prior to traveling to the clinic. Faculty and staff are expected to communicate with supervisors and seek approval of any absences for which they are unavailable for work.
Students, faculty and staff are required to watch a short video to acknowledge possible safety risks and steps all must take to safeguard campus health.

Supervisors should seek guidance from Risk Management and Safety for questions about COVID-19 workplace safety and health and Facilities Management to request services such as occupancy assessments, office configurations and cleaning.
Facilitate CARES Act Funding for Students in Need

Students who incurred expenses related to the disruption of campus operations caused by the pandemic are eligible for federal financial assistance through the CARES Act. Funds will be awarded until they are exhausted. Eligible students should apply online.
Prepare for a Possible COVID-19 Resurgence

A range of contingency plans are in development for every university unit. Each plan considers multiple scenarios, including those that may warrant a reduced presence on campus. Existing plans and any future modifications will consider surrounding health care scenarios and public health guidance, in addition to campus-specific conditions and capacities.
In the spirit of shared governance, the policies, guidelines and tactics shared in this plan were developed by a group of individuals from across the university tasked with ensuring a safe return to normal campus operations.

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Department</th>
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<tbody>
<tr>
<td>Kimberly Braxton-Lloyd</td>
<td>Associate Dean, Harrison School of Pharmacy</td>
</tr>
<tr>
<td>Ron Burgess</td>
<td>Executive Vice President</td>
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<tr>
<td>Mike Clardy</td>
<td>Assistant Vice President, University Communications and Marketing</td>
</tr>
<tr>
<td>Chance Corbett</td>
<td>Director, Emergency Management</td>
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<tr>
<td>Lady Cox</td>
<td>Assistant Vice President, Student Affairs</td>
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<tr>
<td>Marcy Girton</td>
<td>Chief Operating Officer, Auburn Athletics</td>
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<tr>
<td>Norman Godwin</td>
<td>Associate Provost, Academic Effectiveness</td>
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<tr>
<td>Jaime Hammer</td>
<td>General Counsel</td>
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<tr>
<td>Hayley Harris</td>
<td>Director, Strategic Communications and Marketing</td>
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<tr>
<td>Fred Kam, M.D.</td>
<td>Medical Director, Auburn University Medical Clinic</td>
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<tr>
<td>Brian Keeter</td>
<td>Executive Director, Public Affairs</td>
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<td>Missty Kennedy</td>
<td>Director, Procurement and Business Services</td>
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<td>Daniel King</td>
<td>Associate Vice President, Facilities Management</td>
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<td>Susan McCallister</td>
<td>Director, Campus Safety and Compliance</td>
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<td>Karla McCormick</td>
<td>Associate Vice President, Human Resources</td>
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<td>Robert Norton</td>
<td>Professor, College of Agriculture</td>
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<tr>
<td>Jim O’Connor</td>
<td>Vice President, Information Technology/Chief Information Officer</td>
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<tr>
<td>Chris O’Gwynn</td>
<td>Executive Director, Risk Management and Safety</td>
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<tr>
<td>Bryan Rush</td>
<td>Associate Vice President, Student Affairs</td>
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<tr>
<td>Kelli Shomaker</td>
<td>Vice President, Business and Finance/Chief Financial Officer</td>
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<tr>
<td>Danilea Werner</td>
<td>Associate Professor, College of Liberal Arts</td>
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<tr>
<td>Emmett Winn</td>
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<td>Bobby Woodard</td>
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